



## Record of Resolutions

### 1.a. Approval of the Agenda

The Board approved the agenda.

### 1.b. Declaration of Conflict of Interest

None of the Board members had conflicts of interest to declare.

### 1.c. Presentation of Incoming Executive Director, Dr. Sujith Chandy

Dr. Sujith Chandy introduced himself.

## 2. Project Status 2022

The Board took note of the project status.

## 3. Revised Action Plan for Strategy Implementation 2023

The Board approved the action plan for 2023.

## 4. Financial Status January – November 2022

The Board reviewed and took note of the financial report for the period January – November 2022 and of the minor reallocation within the budget.

## 5. Proposed Budget 2023

The Board approved the proposed budget for 2023.

The Board took note of the draft 2023 grant agreement with the Danish Ministry of Health (which will be processed following the Danish Finance Act for 2023).

## 6. Outreach Probability Matrix and Update

The Board took note of and discussed the outreach probability matrix.

## 7. Organisational Risk Policy and Revised Risk Assessment

The Board approved the Organisational Risk Management Policy and the first organisational risk assessment.

## 8. ICARS' Communications Strategy 2023-2024

The Board discussed and approved the communications strategy.

## 9. Intellectual Assets and Open Access to Research Products Policy

The Board approved the policy about ICARS' Principles on the Management of Intellectual Assets and Open Access to Research Products.

## 10. Board Evaluation Approach

The Board decided on the methodology to use for the evaluation and provided inputs to the questions.

## 11. Any Other Business

The Board discussed the location of the physical Board meeting in April 2023.