



Record of Resolution, Board of Directors meeting April 25-26, 2023

1.a Approval of Agenda

The Board approved the agenda.

1.b Declaration of Conflict of Interest

None of the Board members had conflicts of interest to declare.

2. 2022 Annual report

The Board approved the annual report and signed the 'Statement by the management on the annual report'.

3. 2022 Audit reports from private auditor (BDO) and Danish National Auditing Office

The Board took note of, approved, and signed this year's audit reports.

4. 2023 Budget revision and financial update

The Board approved the 2023 budget revision and took note of the financial update.

5. Project update

The Board took note of the project status.

6. Outreach update

The Board took note of the updated outreach matrix.

7. Reviews of rules of procedure and code of conduct for the BoD

The Board approved the revisions of its Code of Conduct and the Rules of Procedure.

8. BoD evaluation and composition

The Board approved the internal Board evaluation report and the proposed format for future Board evaluations.

9. Thematic discussion 1: strengthening regional presence for more impact

The Board discussed potential modalities for ICARS' regional presence.

10. ICARS Annual Partners Meeting

The Board approved the organizing of an Annual Partners Meeting.

11. 2023 Evaluation of the Organisational Options for ICARS

The Board discussed and approved the approach for the evaluation.

12. Thematic discussion 2: impact assessment and scale-up

The Board discussed the impact assessment of ICARS' projects.

13. Thematic discussion 3: ICARS in the global AMR landscape

The Board discussed ICARS' space in the global AMR landscape and ICARS' communication.

14. Executive Management Directive

The Board approved the Executive Management Directive.

This Record of Resolution was approved by the Board of Directors at the meeting on April 26, 2023